

## Appendix B: List of 2021/22 Overarching Strategic Objectives to Support Corporate Papers

Reference	Strategic objective
1	Continue to align corporate and clinical services across UHB
2	Eliminate unwarranted variation in services for patients through aligning and standardising pathways and service delivery
3	Provide the highest quality of care to patients through a comprehensive quality improvement programme
4	Meet regulatory requirements and operational performance standards, in line with agreed trajectories
5	Empower patients to have control over their care, data and referral pathways through a Digital First approach
6	Transition IT services to ensure all parts of UHB can access optimal clinical IT solutions
7	Achieve the highest standards in cybersecurity
8	Use our resources as efficiently as possible
9	Work sustainably to set a positive example for our staff, patients and the community
10	Invest in our estates and capital infrastructure to provide high quality facilities for patients
11	Transform the model of care through the implementation of the SMART programme
12	Optimise workforce supply to ensure sufficient staff and roles to meet patient demand
13	Provide high quality education and training to support a highly skilled and effective current and future workforce
14	Promote inclusion, health and wellbeing and diversity
15	Embed a comprehensive leadership development programme across the Trust
16	Align clinical and corporate service planning across the BSOL ICS to improve integration for patients
17	Work with international partners to develop health care services and forward UHB's reputation
18	Maximise the opportunities for research and innovation across the whole Trust during COVID-19 recovery
19	Increase research and innovation activities associated with artificial intelligence
20	Review and revise pandemic, emergency and business continuity planning across our sites

