

AGENDA ITEM NO:

**UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
BOARD OF GOVERNORS
TUESDAY 16 MARCH 2010**

Title:	BNHP MONTHLY PROGRAMME STATUS REPORT
Responsible Director:	Morag Jackson, New Hospitals Project Director
Contact:	Morag Jackson, New Hospitals Project Director, Ext 2946

Purpose:	To present an update to the Board of Governors.
Confidentiality Level & Reason:	
Medium Term Plan Ref:	
Key Issues Summary:	The key issue in this report is: The Update on the New Hospitals Project.
Recommendations:	The Board of Governors is requested to:- Accept the progress reported in the New Hospitals Project Director's report.
Signed:	Date: 5 March 2010

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST

BOARD OF GOVERNORS TUESDAY 16 MARCH 2010

BNHP MONTHLY PROGRAMME STATUS REPORT

PRESENTED BY THE NEW HOSPITALS PROJECT DIRECTOR

1. Summary of Progress

Generally good progress continues to be made in all aspects of the New Hospitals Project.

2. Technical Services and Construction

2.1 Progress on Ongoing Issues

2.1.1 White Space Variation

The White Space variation works continue to make good progress on site and are now approximately 90% complete as at the end of January and therefore well ahead of programme.

2.1.2 Major Variations

Good progress continues to be made on all other major variations instructed last year in line with the programme.

Progress on the Major Medical Equipment rooms is particularly significant with the completion of 7 rooms to date and early access to agreed areas by 10 December 2009 being achieved.

Progress on the remaining rooms is in line with the programme. The first formal handover (Phase 1A) was on 18 February 2010 meaning the remaining MME areas are now available to the Trust.

2.1.3 Other variations in progress

significant variations in progress:

- **Schedule 22 variations**

There are a number of variations which have been issued to Consort for pricing. These include works associated with the main staff dining room, automation of laboratories, inpatient endoscopy unit and the

reinstatement of the hospital link bridge. The team have challenged the costs and these are being reviewed by the technical team and Faithful & Gould to demonstrate value for money. These will be included for approval once the costs are agreed.

- **Post Completion Works**

A report highlighting potential new hospital works required prior to opening was appended to last month's report. A similar exercise is being undertaken to verify the scope of the schemes and confirm value for money.

2.1.4 Infrastructure Works and Demolitions

The Trust has now completed the majority of site infrastructure works and demolitions. The remaining works being planned include the final configuration for the junction of Main Hospital Drive with Vincent Drive, the Plaza Scheme and stopping off Metchley Park Rd. to the north of the site.

2.1.5 Construction Enabling/Capital Projects

The contract for the Wolfson building refurbishment works to provide additional office space has now been let to E Manton & Sons. Work commenced on site on 1 February 2010. Construction is expected to take 27 weeks with a completion date of the end of July 2010.

2.2 Technical Commissioning and Interim and Full Service Mobilisation

2.2.1 Technical Commissioning and Testing

The Technical Commissioning Programme continues to make good progress ready for Phase 1 areas.

2.2.2 TUPE Transfer

The TUPE transfer of the Estates staff went ahead on 17 January 2010 as planned. BBW have been providing the Estates Interim Service since 18 January 2010. This has been a seamless process as intended.

2.2.3 Validation Process

The latest update shows that 87% of rooms have been validated and is in line with the programme. The team is now progressing back checks on rooms inspected previously which required remedial works.

2.3 Progress on Main Entrance , Roads & Link Bridge

Works to complete the Main Entrance are now well advanced. Birse Construction is completing the new hospital loop road (HLR3) and work is progressing well except that the programme has slipped given the inclement weather last month. Completion is still expected in June to coincide with the hospital opening date.

The link bridge from the new hospital to the retained estate has also made significant progress in the period and is nearing completion.

2.4 Risks

There are no new risks to report.

2.5 Claims

No new claims have been received.

3. **Operational Commissioning**

3.1 Development of the Strategic Phased Move Plan

The detailed day-by-day programme for Move 1 is now in draft form and is detailed in half hour time slots. It contains the following information:

- The number of patients to be transferred within each half hour segment.
- The exit route that will be used for patients by category/dependency of patient.
- The access route for patients into the new building.
- The time allocated for the decontamination/cleaning of transferring furniture and equipment.
- The time at which the transferring furniture and equipment will be collected by Harrow Green to commence the “lift and shift” process.
- The egress and access routes for the transferring furniture and equipment out of the old building into the new.
- The time at which the decommissioning process for each vacated ward and department can commence in order that the vacated areas are made safe and secure.

3.2 Office Accommodation requirements during the Phased Move Period

As part of the phased transfer of services there will be a requirement to relocate some staff from their existing office space to ensure they are in the most appropriate location to deliver their service.

A review has been undertaken of the Move 1 office requirements which has identified the staff that will need to relocate (the majority being from SOH) either to a) support their service moving to QEHB; or b) enable SOH S block and Main building to be decommissioned.

Office accommodation has been identified for all such staff. The detail is currently being discussed with each of the Divisions who will then communicate agreements reached with the relevant staff.

3.3 Operational Commissioning Programme

The programme for the Trust's two-month operational commissioning period for Phase 1 continues to develop and will be used to monitor progress on all tasks and activities necessary to bring the building into operational use from 16 June 2010.

3.4 Risks

There are no new risks to report.

4. **Equipping**

4.1 Review of Transferring Furniture and Equipment (F&E)

The review for all wards and departments transferring into the building Moves 1 to 6 is on programme for completion by the end of January 2010. The information gathered will inform the Procurement Programme.

4.2 Procurement Programme

The Star Chamber approval process has now commenced and at the first meeting on Wednesday, 10 February 2010, approval will be sought to procure items including patient bedside chairs and lockers, patient hoists, staffroom and waiting room chairs, and stainless steel equipment, e.g. dressing trolleys. The Star Chamber will meet weekly and the next few meetings will focus on patient trolleys, bedside tables, office furniture, fridges, staff changing room equipment. Priority has been given to items that are high volume and/or have long delivery lead times.

The majority of the equipment on the 2009/10 Capital Replacement Programme has now been ordered, with the remaining items progressing through the system.

4.3 Risks

There are no new risks to report.

5. Finance

5.1 Recent New Hospital Related Payments

Monthly payments will now be made to Consort for Interim Services (estates, maintenance, grounds & gardens, security) from 18 January 2010. The payments are set out within the New Hospital Project Agreement. This is paid via a monthly invoice which includes the costs for car parking and ICT project services already provided by Consort.

5.2 Variations Completed and Initiated

111 Teenage Cancer Trust

A variation was issued to update the interior design of the Young Persons Unit in the new hospital. The majority of this work is being undertaken free of charge by the BNHJV and their subcontractors. There is a £23,000 cost to enhance some steel supports in the department; this is being funded by the Teenage Cancer Trust Charity.

121 Interim Services Handover Date

The variation was completed to finalise the estates staff TUPE transfer on 18 January 2010. A one-off of £9,000 was payable to Consort Healthcare in relation to their costs and advisors fees incurred in making this change. This will be funded from savings made from deferring the original date from 18 August 2009 to 18 January 2010.

131 Survey for Mobile Phone Coverage

A one-off cost of £9,500 has been incurred to undertake a detailed survey of mobile phone and GSM coverage in the New Hospital.

5.3 Post Completion Works

There is a package of required works being discussed with the PFI operator and new hospital builder. Indicative costs have been received for some of these works. These are in the process of being reviewed and validated.

6. Communications

6.1 Internal Communications

The staff room and public posters have been printed and are on display around the Trust.

The staff handbook content plan has been approved and the draft handbook will be presented at the New Hospital Commissioning and Move Group on 31 March 2010 for comment.

A date for the 'SOH Goodbye' event has been provisionally set for May but final confirmation is expected in the next few weeks together with a programme of events.

6.2 External Communications

The A&E move campaign has been agreed and is being developed for implementation from late June. Artwork and project plan will be signed off by the Trust week commencing 8 March 2010.

7. **FM Services Performance Management**

There are no significant issues to report.

8. **Recommendations**

The Board of Governors is requested to:

Accept the progress reported in the New Hospitals Project Director's report.

Morag Jackson
New Hospitals Project Director
16 February 2010